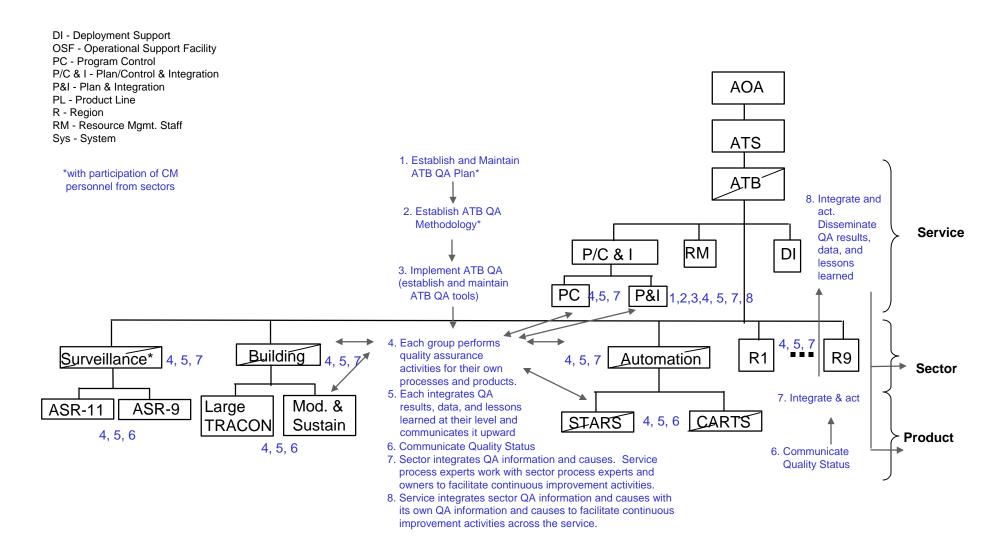
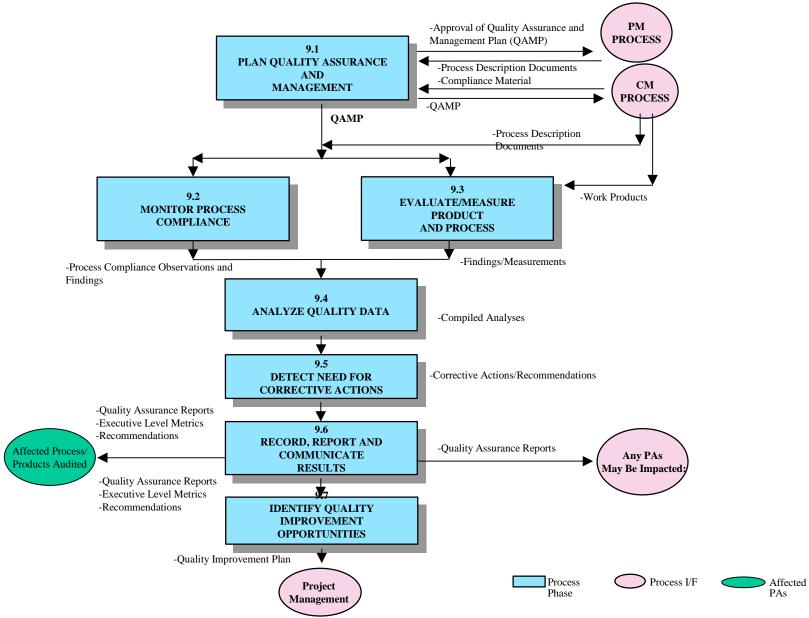
#### **Cross ATB Quality Assurance**



### **QUALITY ASSURANCE**



# **9.0 TBS Quality Assurance and Management Process**

Previous Process(s): All active project processes {Reference the project's Integrated Program Plan}	Purpose/Definition:  To establish a quality a quality management system that promotes customer satisfaction and achieves service objectives.	Next Process: This process is continuous, and executes in parallel with all other active project processes
Performing Agent(s): Organizational Practitioner  Input(s): •Acquisition Strategy Paper •Product Team Plan •Work Products •QA Reports/Recommendations •Approved QAMP •Compliance Observations and Findings •Findings/Measurements •Compiled Results of Analyses •Recommended Corrective Actions	Owner: TBS Lead  Sub-Processes:  9.1 Plan Quality Assurance and Management  {This process will execute when a product or process identified in the project's Quality Assurance and Management Plan (QAMP) is ready for QA activity}  9.2 Monitor Process Compliance 9.3 Evaluate/Measure Product and Process 9.4 Analyze Quality Data 9.5 Detect Need for Corrective Actions 9.6 Record, Report, and Communicate Results 9.7 Identify Quality Improvement Opportunities	<ul> <li>Customer(s):         <ul> <li>Organizational Practitioner</li> <li>Other PAs</li> <li>Auditees</li> <li>Service, Sector and Product Leads</li> </ul> </li> <li>Output(s):         <ul> <li>Approved QAMP</li> <li>Process Compliance Observations and Findings</li> <li>QA Reports</li> <li>Compiled Results of Analyses</li> <li>Recommendations</li> <li>Quality Improvement Plan, if needed</li> </ul> </li> <li>Metrics:         <ul> <li>Cost/schedule</li> <li>Time/duration</li> </ul> </li> <li>Reviews and Audits:</li> </ul>
Entry Criteria:  •Product or process ready for QA activity. {As defined by the project QAMP}  •JRC-2 Investment Decision  •TBS Formed	Training/Tools/Handbooks/Policy:  Domain Training, FAA Policies/Standards; ISO 9000; AMS; FAA-iCMM®	•TBS Review •Peer Review  Exit Criteria:  Quality findings are documented and reported. Recommendations for corrective actions and improvement opportunities are resolved.

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# 9.1 Plan Quality Assurance and Management

Previous Process(s):	Purpose/Definition:	Next Process
N/A	To establish and maintain a Quality Assurance and Management Plan (QAMP)	9.2 Monitor Process Compliance AND/"OR"  9.3 Evaluate/Measure Product and Process
Performing Agent(s):	Owner: TBS Lead	Organizational Practitioner
Organizational Practitioner	Sub-Processes: 9.1.1 Identify Organizational Participants	• TBS
Input(s):	9.1.2 Assign Responsibility 9.1.3 Conduct Project/Program Surveys	
<ul><li>Compliance Material</li><li>Mission Need Statement</li></ul>	9.1.4 Determine Applicable Standards 9.1.5 Develop/Update QAMP	Output(s):
<ul> <li>Requirements Document</li> <li>Investment Analysis Report</li> <li>Acquisition Program Baseline</li> <li>Acquisition Strategy Paper</li> <li>Integrated Program Plan</li> <li>Process Description Documents</li> </ul>	9.1.6 Add/Update QAMP Instructions 9.1.7 Implement QAMP	•Approved QAMP
Product Team Plan		Metrics: •Cost/schedule
		•Time/duration
		Reviews and Audits:  TBS Review  Peer Review, ASU Review
Entry Criteria:  • JRC 2 Investment Decision  • TBS Formed	Training/Tools/Handbooks/Policy:  Domain Training, FAA Policies/Standards; ISO 9000;  AMS; FAA-iCMM®	Exit Criteria:  •Approval of QAMP

# **9.2 Monitor Process Compliance**

Previous Process(s):  9.1 Plan QA and Management (This process may execute concurrently with 9.3 Evaluate/ Measure Product and Process)	the established processes throughout the	Next Process:  •9.4 Analyze Quality Data
Performing Agent(s): Organizational Practitioner  Input(s):  •Process Description Documents •Approved QAMP •Resolution to Corrective Actions	Owner: TBS Lead  Sub-Processes:  (Note: If this is feedback to corrective actions, only the issues raised in the corrective action need to be addressed.)  9.2.1 Review Process Description Document(s) 9.2.2 Verify Process Compliance 9.2.3 Identify and Document Nonconformities and Findings	•Organizational Practitioner  •Organizational Practitioner  Output(s):  •Process Compliance Observations and Findings
Entry Criteria:  •An approved QAMP  •Project processes ready for monitoring as defined by project	Training/Tools/Handbooks/Policy:  Domain Training, FAA Policies/Standards; ISO 9000;  AMS; FAA-iCMM®	Metrics:  •Cost/schedule •Time/duration  Reviews and Audits: •Peer Review  Exit Criteria: •Completed Process Compliance Observations and Findings
QAMP	; QAMP	

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### 9.3 Evaluate/Measure Product and Process

Previous Process(s): 9.1 Plan Quality Assurance and Management (This process may concurrently execute with 9.2, Monitor Process Compliance)	Purpose/Definition: To evaluate/measure work products and processes against the requirements and standards that define them.	Next Process:  •9.4 Analyze Quality Data
Performing Agent(s): Organizational Practitioner  Input(s):  •Work Products •Process Description Documents •Approved QAMP •Resolution to Corrective Actions	Sub-Processes:  (Note: If this is feedback to corrective actions, only the issues raised in the corrective action need to be addressed.)  9.3.1 Identify the standards or requirements that describe the product or process to be evaluated/measured 9.3.2 Document the specific criteria to be used 9.3.3 Evaluate/measure the product or process for consistency with the specific criteria 9.3.4 Document findings/measurements	•Organizational Practitioner  Output(s):  •Findings/Measurements
Entry Criteria:  •An approved QAMP  •Project work products and processes ready for evaluation/measurement	Training/Tools/Handbooks/Policy:  Domain Training, FAA Policies/Standards; ISO 9000;	Metrics:  •Cost/schedule •Time/duration  Reviews and Audits: •Peer Review  Exit Criteria: •Completed products and process findings/measurements
	; QAMP	

# 9.4 Analyze Quality Data

Previous Process(s):  9.2 Monitor Process Compliance "AND/OR"  9.3 Evaluate/Measure Product and Process	Purpose/Definition:  To analyze quality measurements and findings to develop recommendations for quality improvement or corrective actions as appropriate.	Next Process:  •9.5 Detect Need for Corrective Actions
Performing Agent(s):  Organizational Practitioner	Owner: TBS Lead  Sub-Processes:	Customer(s):  Organizational Practitioner
Input(s):  •Process Compliance Observations and Findings from 9.2 "AND/OR"  •Findings/Measurements from 9.3	9.4.1 Perform Comparative Analysis 9.4.2 Perform Qualitative Analysis 9.4.3 Compile Results of Analyses	Output(s):  •Compiled Results of Analyses  Metrics: •Cost/schedule •Time/duration  Reviews and Audits: •Peer Review
Entry Criteria:  •Completed Process Compliance Observations and Findings from 9.2  "AND/OR"  •Completed Findings/Measurements from 9.3	Training/Tools/Handbooks/Policy:  Domain Training, FAA Policies/Standards; ISO 9000;  AMS; FAA-iCMM®  ; QAMP	Exit Criteria:  •Completion of Analysis

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### 9.5 Detect Need for Corrective Actions

Previous Process(s):	Purpose/Definition:	Next Process:
15.4 Analyze Quality Data	To recommend Corrective Actions to Products or Processes	•15.6 Record, Report, and Communicate Results
		Customer(s):
Performing Agent(s):  •Organizational Practitioner	Owner: TBS Lead	Organizational Practitioner
	Sub-Processes:  9.5.1 Detect the Need for Corrective Actions	
Input(s):  •Compiled Results of Analyses	9.5.2 Recommend Corrective Actions	Output(a)
		Output(s):  •Recommended Corrective Actions •Identified Issues •Proposed Solutions
		Metrics:  •Cost/schedule •Time/duration
		Reviews and Audits:  •Peer Review
Entry Criteria:  •Completion of Analysis	Training/Tools/Handbooks/Policy:  Domain Training, FAA Policies/Standards; ISO 9000;  AMS; FAA-iCMM®	Exit Criteria:  •All corrective actions have been identified

# 9.6 Record, Report, and Communicate Results

Previous Process(s):	Purpose/Definition:	Next Process:
15.5 Detect Need for Corrective Actions	To Record, Report, and Communicate Results of the Quality Assurance Activities to the Applicable Groups	1dentify Quality Assurance     Improvement Opportunities
<u>r errornning Agentijaj</u> .	<u>Jwner</u> : TBS Lead	Customer(s):
Organizational Practitioner  Input(s):  •All other outputs •Recommended Corrective Actions	Sub-Processes:  9.6.1 Record Results  9.6.2 Prepare Reports  9.6.3 Submit Reports or Communicate Results to Applicable Groups	•TBS •Other PAs •Auditees •Functional Leads  Output(s):  •QA Reports •Recommendations
		Metrics: •Cost/schedule •Time/duration
		Reviews and Audits:  •Peer Review •IPT/PT Review
Entry Criteria:  •Completed corrective action identification	Training/Tools/Handbooks/Policy:  Domain Training, FAA Policies/Standards; ISO 9000;  AMS; FAA-iCMM®	Exit Criteria:  •Results have been delivered

# 9.7 Identify Quality Improvement Opportunities

Previous Process(s):  9.6 Record, Report, and Communicate Results	Purpose/Definition:  To identify and address quality assurance issues or quality improvement opportunities	Next Process:  •PA 11 Project Management •PA 21 Organization Process Improvement
Performing Agent(s):  •Organizational Practitioner	Owner: TBS Lead Sub-Processes:	Customer(s):  •TBS
Input(s):  •QA Reports •Recommendations	9.7.1 Identify Product or Process Quality Assurance Issues  9.7.2Identify Candidates and Develop Recommendations for Process Improvement  9.7.3 Develop Improvement Plan and Brief to Management	Output(s):  •Quality Improvement Plan, if needed
		Metrics: •Cost/schedule •Time/duration  Reviews and Audits: •Peer Review
Entry Criteria:  •QA Reports and Recommendations available	<u>Training/Tools/Handbooks/Policy</u> :  Domain Training, FAA Policies/Standards; ISO 9000;  AMS; FAA-iCMM®	Exit Criteria:  •Quality Improvement Plan, if needed, is delivered to management